

### **LIST OF CANDIDATES AS AT 22 FEBRUARY 2024**

## 4.1. The appointment of a member of the Board of Nominees following the expiration of the mandate of Mr. Nicholas Paris on 6 April 2024

Candidate's full name	Domicile	Professional qualification	The shareholder that proposed the candidate	Shareholder of Fondul Proprietatea SA	Fiscal Record	Criminal Record	Independence
NICHOLAS	LONDON,	Economist	CIPRIAN	NO	NO	NO	Independent,
PARIS	ENGLAND		LĂDUNCĂ				based on the
		Fellow of The Institute of					statement
		Chartered Accountants in England and Wales (FCA)					attached
		Fellow of The Chartered					
		Institute for Securities &					
		Investment of the UK (Chartered FCSI)					
		Member of The Chartered					
		Alternative Investment Analysts Association (CAIA)					
MARIAN	BUCHAREST,	Jurist / Lawyer	MARIAN	YES	NO	NO	Independent,
CRISTIAN	ROMANIA	,	CRISTIAN				based on the
MOCANU			MOCANU				statement
							attached



## 4.2. The appointment of a member of the Board of Nominees following the expiration of the mandate of Mr. Ömer Tetik 6 April 2024

Candidate's full name	Domicile	Professional qualification	The shareholder that proposed the candidate	Shareholder of Fondul Proprietatea SA	Fiscal Record	Criminal Record	Independence
MARIAN CRISTIAN MOCANU	BUCHAREST, ROMANIA	Jurist / Lawyer	MARIAN CRISTIAN MOCANU	YES	NO	NO	Independent, based on the statement attached
MARIUS ALIN ANDRIEȘ	SAT DOROBANŢ, IAŞI COUNTY	Economist/ Jurist	MINISTRY OF FINANCE	NO	NO	NO	independence is being analyzed

# NICHOLAS PARIS



### **Questionnaire for candidates for Board members of Fondul Proprietatea:**

Question	Response	Please provide details if the response is Yes
Have you been the CEO/executive officer/senior employee of the Fund, of a company controlled by the Fund, or a similar position for the previous five years?	No	isy or as covid to the steel D
Have you been the CEO/executive officer/senior employee of the Fund Manager or of a company from the Fund Manager's group, or a similar position for the previous five years?	No	
Have you been a director, employee, or professional adviser of or to other investment companies or Funds that are managed by the same alternative investment fund manager as the alternative investment fund manager of the Fund, or managed by any other company in the same group as the alternative investment fund manager of the Fund?	No	
Have you been an employee of the Fund, of a company controlled by the Fund, or of the Fund Manager of a company from the Fund Manager's group for the previous five (5) years?	No	
Do you hold any cross-directorships or significant links with other CEO/executive officer/senior employee of the Fund Manager of a company from Fund Manager group through involvement in other companies or bodies?	No	
Have you received any remuneration or other advantages from the Fund or from a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group for the previous five (5) years (apart from those corresponding to the quality of member of the Board)?	No	
Have you been an employee of, or have you had any relationship, during the previous year, with a significant shareholder of the Fund, controlling more than 10% of voting rights applicable to the last quorum of the GSM, with a director, employee, or professional adviser of such	No	



ave you had during the previous 3 years a business or rofessional substantial relationship with the Fund or ith a company controlled by the Fund, or of the Fund lanager of a company from Fund Manager group, either trectly or as a customer, partner, shareholder, member the Board/ Director, CEO/executive officer or inployee of a company having such a relationship?	No
ave you been in the last three years the external or a ternal auditor or a partner or salaried associate of the arrent external financial or internal auditor of the Fund r a company controlled by it, or of the Fund Manager of company from Fund Manager group?	No
Tave you been a CEO/executive officer in another ompany where another CEO/executive officer of the und or of the Fund Manager of a company from Fund Ianager group is a non-executive director?	No
lave you been a member of the Board for more than aree mandates of four years each?	No
o you have any family ties with a person in the situations eferred to all points above?	No
o you have more than 4 roles in your current activity board / employee roles in Funds, companies, trusts or [GOs]?	
o you have any facts registered in your fiscal record?	No
Iave you ever been convicted of a criminal act?	No
Oo you hold shares in Fondul Proprietatea? If the esponse is affirmative, please mention the details egarding your direct and indirect holdings.	

## NICK PARIS (CAIA, CHARTERED FCSI, FCA)

47 Lammas Park Road, London W5 5JD, United Kingdom Email: nickparis@btinternet.com, Mobile phone number: +44 7738 470550

### **SUMMARY**

A highly experienced closed end fund professional. I originally trained as a Chartered Accountant and then spent my career launching, reorganizing, analyzing and investing in closed end funds that were themselves invested across all geographies and asset classes. As a committed value investor my main focus has been on funds trading at discounts to Net Asset Value and often on those that needed reorganizing in order to improve returns to their shareholders. I have therefore initiated and participated in many fund reorganizations and discount closing initiatives both as a professional investor and as a fund director.

### **CURRENT ROLES**

Non-Executive Chairman of ASEANA Properties Ltd, a closed end Jersey incorporated company listed on the main markets of the London Stock Exchange which developed properties in Malaysia and Vietnam and which has been selling down its remaining portfolio since 2015. The Manager resigned in June 2019 and the Company then became self-managed and it has needed detailed restructuring in order to accelerate asset disposals and its wind up. I joined the Board as an NED in June 2015 and became Chairman in July 2020.

**Co-Managing Director of Dolphin Capital Investors Limited,** a closed end BVI incorporated company listed on the AIM market of the London Stock Exchange which develops beachfront properties in the Eastern Mediterranean. I joined the Board as a Non-Executive Director and Chairman of the Audit Committee in June 2021 and I became co-Managing Director in March 2023 when the Company terminated its Investment Manager and became self-managed.

Non-Executive Director of Fondul Proprietatea S.A., a closed end Romanian incorporated company listed on the Bucharest and London Stock Exchanges which is invested in private equity and publicly listed businesses in Romania. I joined the Board of Nominees in April 2021 and am Chairman of the Nomination & Remuneration Committee and a member of the Audit and Valuation Committee.

### PAST PROFESSIONAL EXPERIENCE

### Investment Management (11 years)

May 2013 – Sept 2020. Managing Director and Portfolio Manager, LIM Advisors (London) Ltd

- Portfolio Manager focused on making activist value investments in closed end funds which principally invested in Emerging Market assets (quoted equities, private equities, infrastructure and property). Peak assets managed of US\$235m.
- Managing Director of this FCA authorized subsidiary of the LIM Advisors Group, a Hong Kong based Asian focused multi-strategy hedge fund business.

Sept 2009 - May 2013. Managing Partner, Purbeck Advisers LLP

• Investment advisor on Closed End Funds to LIM Advisors, an Asian Multistrategy Group based in Hong Kong.

### Specialist Investment Advice, Sales and Funds Consultancy (12 years)

### Jan 2006 – May 2013. Managing Partner, Purbeck Advisers LLP

- Founder of this Hedge Fund Advisory organisation focusing on both single hedge funds and funds of hedge funds invested in Asia.
- Investment advisor on Closed End Funds to LIM Advisors, an Asian Multistrategy firm based in Hong Kong from Sept 2009.
- Specialist fund marketing consultants and fund structurers.

### Nov 2009 - Sept 2013. Director, Privium Fund Management (UK) Ltd

- Provider of start-up, regulatory and operational services to specialist fund managers.
- Investment Manager to a number of new investment fund managers.
- Sales of Asian single strategy hedge funds in Europe.

## Oct. 2002 – Dec. 2005. Global Head of Single Hedge Fund Sales, American Express Asset Management International Inc.

- Head of Hedge Fund Sales for four hedge fund teams (Equity long/short, 2 x Equity market neutral, Convertible Arbitrage); one London based and three US based teams managing US\$1 billion.
- Established a European focused Hedge Fund sales operation.
- Appointed as Global Head of Single Hedge Fund Sales in July 2004, reorganising and managing the global sales effort, whilst maintaining the original European sales role.
- Managed a team of 3 US based sales people and 2 client service staff.
- President and Chief Executive Officer and FSA nominated Control Person for the UK operating companies for American Express Asset Mgt in London.

### April 2001 – Oct. 2002. Head of Business Development, Coronation International Ltd

- Established an international marketing team of 3 sales people and 1 client service person with a focus on European and Middle-Eastern investors for this London based fund of hedge funds manager with US\$1.4 billion under management.
- Primary salesperson for UK based clients.

### <u>Institutional Stockbroker – Closed-End Exchange Listed Funds (7 years)</u>

### Dec. 1998 – April 2001. Head of Country Funds Team, Credit Lyonnais Securities Asia Ltd

- Established and managed a 7 person team which traded and launched Closed end Country Funds and latterly Asian Hedge Funds.
- My focus was on sourcing new fund launch mandates and co-ordination of all documentation and sales efforts.
- Our main client base consisted of European institutions and private banks.

## Sept. 1995 – Oct. 1998. Joint Head of Country Funds Team, Santander Investments Ltd/Peregrine Securities (UK) Ltd

- Peregrine Securities Limited was acquired by Santander Investments Limited in 1998.
- Jointly established and managed a 14 person trading and sales team focused on Closed-End Country Funds.
- Personal responsibility for new fund issues and fund reorganization work.

### May 1994 – Sept. 1995. Head of Country Funds Corporate Finance Team, Baring Brothers & Co. Ltd

 Managed the Product Development Team for new exchange listed fund issues, distributed by Baring Securities Limited to institutional investors principally based in Europe.

### Investment Management - New Business Development (8 years)

June 1986 – May 1994. Director, Rothschild Asset Management Ltd

 Developed new business and new products for the asset management companies within the Rothschild Group. Funds launched included closed-end specialist funds and several funds of hedge funds.

### **Chartered Accountant (5 years)**

July 1981 – June 1986.

- Senior Accountant, Audit Dept., Ernst & Whinney (now known as Ernst & Young).
- Trainee Chartered Accountant, Roberts McLennan & Co.

### PROFESSIONAL QUALIFICATIONS

- Member of the Chartered Alternative Investment Analysts Association (CAIA)
- Fellow of the Chartered Institute for Securities & Investment of the UK (Chartered FCSI)
- Fellow of The Institute of Chartered Accountants in England & Wales (FCA)

#### PAST PROFESSIONAL BOARD APPOINTMENTS

Former Non-Executive Director of the following stock exchange listed closed end funds:

- Global Resources Investment Trust plc, a London listed UK investment trust investing in listed junior resources companies. I resigned from the Board after arranging sales of investments sufficient to repay a Convertible Bond that had gone into default that was owned by clients of LIM Advisors.
- Myanmar Investments International Ltd, a self-managed closed end British Virgin Islands incorporated company listed on the London Stock Exchange AIM market which invested in private equity businesses in Myanmar and which had been selling those portfolio investments. I joined the Board as a Non-Executive Director and subsequently Managing Director and I left after arranging for it to be de-listed from the London Stock Exchange.
- **RDL Realisation PLC**, a UK Investment Trust listed on the London Stock Exchange investing in US loans. I joined the Board after negotiating the early redemption of a bond issue with a holdout group owning 70%+ of them. I resigned after assisting in the wind down of the loans portfolio and the return to shareholders of more than 80% of the initial NAV.
- TAU Capital PLC, a London listed Isle of Man incorporated investment company investing in Kazakhstan quoted and private equities. I joined Board in order to organize the replacement of the original manager and to supervise the subsequent wind down of the investments in both quoted equities and private equity. I resigned to reduce costs when only one small private equity investment remained.
- The India IT Fund Ltd, a Channel Island Stock Exchange listed Guernsey incorporated investment company investing in Indian computer software companies. I joined Board to advise on re-growing the fund after it had experienced significant share redemptions but when that proved impossible i assisted in the conversion of the fund into an open ended entity and resigned as part of that conversion.

Former member of the Board of Directors and Chairman of the Finance Committee of **The Naval & Military Club** a 3,000 person private members Club located in the West End of London.

### **EDUCATION**

1978 – 1981 University of Newcastle-Upon-Tyne Newcastle, UK

Bachelor of Science with Honours in Agricultural Economics

1970 – 1978 Woking Grammar School for Boys Woking, Surrey, UK

### PERSONAL DETAILS

Marital status: Married with two grown up children

Nationality: British

### INTERESTS

Classic cars, Motorcycle touring, Yacht sailing

To: The Shareholders of Fondul Proprietatea S.A.

**From: Nick Paris** 

**Subject: Re-election to the Fondul Board of Nominees** 

London, 11th February 2024

#### Dear Shareholders

I have been a member of the Fondul Board of Nominees since 6th April 2021 and in accordance with normal corporate governance practice my mandate comes to an end in April after three years. I am writing to you now as I am standing for re-election and I want to explain why you should vote for me at the GSM that is to be held on 26<sup>th</sup> March.

From 2012 to 2019, I was an international institutional investor and throughout that period I bought a significant number of Fondul shares and GDR's on behalf of our clients but these were sold when the fund management company that I worked for downsized. After that I wished to remain involved both in Fondul as it was such an interesting and successful fund and with the high growth prospects of Romania so I put myself forward as a candidate for a vacant space on the Board of Nominees and was successfully elected in 2021.

When I joined the Fondul Board, I also became Chairman of the Nomination and Remuneration Committee which oversees and negotiates the regular renewal of the Management Agreement between Fondul and Franklin Templeton on behalf of shareholders. The next MA renewal is due to take place shortly and we have negotiated to renew it on 1 April 2024 for a period of 12 months subject to shareholder approval. Following that the Board has been mandated by Fondul shareholders to conduct a manager selection process during 2024 in order to select a new manager for up to 4 years from 1 April 2025. Re-electing me would mean that I can use my experience of Fondul to complete the current MA renewal negotiations and for me to contribute considerably to the manager selection process that we will then be running.

If you look through my resume which is on the Fondul website you will see that I am a trained accountant and a Fellow of The Institute of Chartered Accountants in England & Wales. I then spent nearly 40 years working in the financial world in London where i specialised in analysing, advising and investing in closed end investment vehicles like Fondul. This experience has helped me immensely with the manager negotiations but is also highly useful in attempting to chart a new future for Fondul following the highly successful IPO of Hidroelectrica last September, the subsequent payout of a very large dividend to shareholders and the shrinkage of Fondul by approximately 75% as a result. I would like to continue to serve all Fondul shareholders in these tasks and therefore ask you to vote for my re-election.

Thank you.

**Nick Paris** 

# MARIAN – CRISTIAN MOCANU



### **Questionnaire for candidates for Board members of Fondul Proprietatea:**

Question	Response	Please provide details if the response is Yes
Have you been the CEO/executive officer/senior employee of the Fund, of a company controlled by the Fund, or a similar position for the previous five years?	NO	
Have you been the CEO/executive officer/senior employee of the Fund Manager or of a company from the Fund Manager's group, or a similar position for the previous five years?	NO	
Have you been a director, employee, or professional adviser of or to other investment companies or Funds that are managed by the same alternative investment fund manager as the alternative investment fund manager of the Fund, or managed by any other company in the same group as the alternative investment fund manager of the Fund?	NO	
Have you been an employee of the Fund, of a company controlled by the Fund, or of the Fund Manager of a company from the Fund Manager's group for the previous five (5) years?	NO	
Do you hold any cross-directorships or significant links with other CEO/executive officer/senior employee of the Fund Manager of a company from Fund Manager group through involvement in other companies or bodies?	NO	
Have you received any remuneration or other advantages from the Fund or from a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group for the previous five (5) years (apart from those corresponding to the quality of member of the Board)?	NO	
Have you been an employee of, or have you had any relationship, during the previous year, with a significant shareholder of the Fund, controlling more than 10% of voting rights applicable to the last quorum of the GSM, with a director, employee, or professional adviser of such	NO	



significant shareholder or with a company controlled by it? Have you had during the previous 3 years a business or NO professional substantial relationship with the Fund or with a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group, either directly or as a customer, partner, shareholder, member of the Board/ Director, CEO/executive officer or employee of a company having such a relationship? Have you been in the last three years the external or NO internal auditor or a partner or salaried associate of the current external financial or internal auditor of the Fund or a company controlled by it, or of the Fund Manager of a company from Fund Manager group? Have you been a CEO/executive officer in another NO company where another CEO/executive officer of the Fund or of the Fund Manager of a company from Fund Manager group is a non-executive director? Have you been a member of the Board for more than NO three mandates of four years each? Do you have any family ties with a person in the situations NO referred to all points above? Do you have more than 4 roles in your current activity NO (board / employee roles in Funds, companies, trusts or NGOs)? Do you have any facts registered in your fiscal record? NO Have you ever been convicted of a criminal act? NO Do you hold shares in Fondul Proprietatea? If the YES 300.000 response is affirmative, please mention the details regarding your direct and indirect holdings.

Name MARIAN CRISTIAN MOCANU

Date: 16.02.2024



### CRISTIAN MOCANU

Bucharest, District 1, 99 Alexandru Ioan Cuza, 2<sup>nd</sup> floor, apt. no. 17

Email: cristian.mocanu@gmlegal.ro

Mobile: +40 745 325 638

### CAREER PATH

### **Electrica SA**

January 2024 to date

- Independent non-executive member of the Board of Directors
- Chairperson of the Strategy and Corporate Governance Committee

### Self-Employed, Private Practice

### Cristian Mocanu Law Firm & GM Restructuring IPURL

January 2013 to date

- Business Litigation
- Insolvency & Reorganization
- White Collar Crime & Business Forensics
- Administrative Disputes

### Senior Associate, Budusan & Associates

December 2008 to January 2013

- Involvement complex cases of white collar crime, corruption, or capital market manipulation
- Assistance to several financial institution in cases involving internal fraud and improvement of internal compliance rules

Intern & Associate, SALANS Bucharest (currently DENTONS)

### September 2004 to December 2008

- General commercial litigation
- General corporate law and capital market
- M&A

### SIGNIFICANT PROJECTS

- Assisting German group in criminal case initiated against former general manager for embezzlement and money laundering
- Part of the team of lawyers assisting prominent local businessman accused of embezzlement and capital market abuse
- Assisting leading European banking group in criminal investigations concerning accusations of capital market manipulation and insider trading
- Assisting major US company in criminal proceedings initiated against former general manager in relation with an accusation of misappropriation of company's funds
- Assisting manager of investment fund listed on the stock market in investigation related accusations of market abuse
- Assisting leading bank in criminal endeavors aimed to recover several fraudulent loans
- Assisting sector leading company in criminal proceedings and contingent civil actions initiated against former board members in connection with an accusation of abusive behavior and breach of confidentiality obligations
- Assisting Cyprus-based investment fund in the insolvency procedure intentioned against local group of companies involved in agriculture and construction
- Assisted investment fund in a commercial litigation concerning the protection of minority of shareholders in a Romanian insurance company traded on the secondary stock market
- Successfully assisted general manager of a listed company in obtaining compensation for moral damages from a competitor company
- Assisting industrial actor in dispute against a CEE competitor and minority shareholder pertaining to recover damages from unlawful competition acts

### **EDUCATION**

Master Degree in Banking, Insurance and Financial Law

2009 - 2010

Nicolae Titulescu University, Bucharest

Master Degree in Business Law

2006 - 2007

University of Bucharest

**Bachelor Degree in Law** 

2002 - 2006

University of Bucharest

### PROFESSIONAL MEMBERSHIPS

Member of the Bucharest Bar and of the National Bar Association as of December 2006 (full member as of April 2008)

### FOREIGN LANGUAGES

English - very good

French – working understanding

Către: Adunarea Generală Ordinară a Acționarilor societății Fondul Proprietatea S.A.

Ref.: Alegeri pentru poziția de membru al Comitetului Reprezentanților

Stimați Acționari,

Numele meu este Cristian Mocanu, am 41 de ani și sunt născut în Buzău. Locuiesc în București din anul 2002.

Sunt acționar al FP din 2021. Totuși, legăturile mele cu piața de capital din Romania sunt mai vechi și mai semnificative. În cei 17 ani de când sunt avocat în Baroul București am avut oportunitatea de a lucra în domeniul pieței de capital din numeroase perspective: consultant pentru emiteți și investitori, avocat în litigii privitoare la drepturile acționarilor și chiar apărător al unor persoane și entități acuzate de acțiuni contrare mecanismelor de piață liberă (manipulare de piață, tranzacționare pe baza de informații privilegiate).

Din luna ianuarie 2024 ocup de asemenea poziția de membru independent neexecutiv în Consiliul de Administrație al Electrica SA și de asemenea Președinte al Comitetului de Strategie și Guvernanță Corporativă.

În ceea ce privește candidatura pentru calitatea de membru al Comitetului Reprezentanților Fondului Proprietatea, consider că această companie se află la un moment important în existența sa, la care trebuie să demonstreze că poate performa ca un Fond de Investiții Alternativ destinat Investitorilor de Retail (FIAIR) și își poate menține poziția de "locomotivă" a indicelui BET-FI al BVB.

Pentru a atinge un astfel de rezultat, cred ca politica Fondului în perioada următoare ar trebui sa fie concentrata pe următoarele direcții (pe care sunt pregătit sa mi le asum ca responsabilități personale din postura de viitor membru al Comitetului Reprezentanților):

- adoptarea unei poziții mult mai ferme în companiile în care Fondul este acționar minoritar alături de instituții sau autorități publice, cel puțin în următoarele direcții: (a) îmbunătățirea guvernantei corporative; (b) reducerea pierderilor și mai ales a cheltuielilor nerezonabile dictate de factorul politic; (c) atragerea de fonduri publice și europene pentru dezvoltare durabilă (cu o privire specială spre fondurile disponibile pentru axele de transport maritim și fluvial în cadrul PNRR);
- asumarea unui rol de investitor private equity în afaceri locale sau regionale cu istoric solid şi potenţial de scalare (afaceri în domenii precum agricultura, servicii private de sănătate, turism sau industrie agroalimentară);
- asumarea unui rol de investitor de portofoliu în domeniul producerii de energie electrică din surse regenerabile;
- dezvoltarea unui departament/ linii de business de tip REIT (Real Estate Investment Trust) destinat investițiilor în proiecte imobiliare derulate de dezvoltatori care și-au demonstrat maturitatea pe piață (în linii de business precum rezidențial, shoppingparks sau logistic).

Sunt încrezător ca experiența mea de avocat poate fi de ajutor acționarilor FP în cadrul numeroaselor discuții viitoare (fie în interiorul CR, fie în cadrul AGA) în legătura cu diversele investiții sau operațiuni pe care Fondul le va avea în vedere în procesul său de sporire a beneficilor și valorii adăugate pentru acționari.

Sunt dispus sa îmi folosesc resursele de timp și expertiza acumulata pentru a lucra împreună cu membrii CR și cu Administratorul de Fond și a naviga printre riscurile de natură juridică pe care activitatea viitoare a FP le va aduce.

Sper sa îmi oferiți aceasta oportunitate.

Vă mulțu mesc!

Cristian Mocanu

# MARIUS ALIN ANDRIEŞ



## <u>Chestionar pentru candidatii pentru Comitetul Reprezentantilor in Fondul Proprietatea SA (Fondul):</u>

Intrebare	Raspuns	Va rugam sa dati detalii daca raspunsul este Da
Ați fost CEO / director executiv / angajat senior al Fondului, al unei companii controlate de Fond sau ați deținut o funcție similară în ultimii cinci ani?	Nu	
Ați fost CEO / director executiv / angajat senior al administratorului Fondului sau al unei companii din grupul administratorului Fondului sau ați deținut o funcție similară în ultimii cinci ani?	Nu	
Ați fost director, angajat sau consilier pe probleme profesionale al sau altor societăți de investiții sau fonduri care sunt administrate de același administrator de fond de investiții alternative ca cel al Fondului sau administrate de orice altă societate din același grup ca administratorul de fond de investiții alternative al Fondului?	Nu	
Ați fost angajat al Fondului, al unei companii controlate de către Fond sau al administratorului Fondului sau al unei companii din acelasi grup cu administratorul in ultimii 5 (cinci) ani?	Nu	
Dețineți funcții de conducere incrucisate sau aveți legături semnificative cu alți CEO / director executiv / angajati seniori al administratorului Fondului sau al unei companii din grupul acestuia prin implicarea în alte companii sau organisme?	Nu	
Ați primit vreo remunerație sau alte avantaje din partea Fondului sau a unei companii controlate de către Fond sau din partea administratorului fondului sau al unei companii din grupul de administratorului in ultimii 5 (cinci) ani (cu excepția celor asimilate care detin calitatea de membru al Comitetului Reprezentantilor / Consiliului de administratie / consiliului de supraveghere / directorat)?	Nu	



Ați fost angajat sau ați avut o relație juridica în cursul anului precedent cu un acționar important al Fondului, controlând mai mult de 10% din drepturile de vot aplicabile ultimului cvorum al AGA, cu un director, angajat sau consilier pe probleme profesionale al unui astfel de acționar semnificativ sau al unei societăți controlate de acesta?	Da	Secretar de Stat, Ministerul Finantelor
Ați avut în ultimii 3 ani o afacere sau o relație profesională substanțială cu Fondul sau cu o companie controlată de Fond sau cu administratorul fondului sau o companie din grupul administratorului, fie direct, fie în calitate de client, partener, acționar, membru al consiliului de administratie sau supraveghere / director, CEO / funcționar executiv sau angajat al unei societăți care are o astfel de relație?	Nu	
Ați fost în ultimii trei ani auditorul extern sau intern sau partenerul sau asociatul salarial al actualului auditor financiar extern sau intern al Fondului sau a unei companii controlate de acesta sau a administratorului fondului sau al unei companii din grupul administratorului?	Nu	
Ați fost CEO / funcționar executiv într-o altă companie în care un alt CEO / director executiv al Fondului sau al administratorului fondului sau al unei companii din grupul de administratorului este un director neexecutiv?	Nu	
Ați fost membru al Comitetului Reprezentantilor / consiliului de administratie / consiliului de supraveghere/ directorat pentru mai mult de trei mandate de câte patru ani fiecare?	Nu	
Aveti vreo relatie familiala cu o persoana aflata in una din situatiile de mai sus?	Nu	
Aveti mai mult de 4 functii de conducere in activitatea curenta (membru al consiliului de administratie, consiliului de supraveghere, directorat, angajat in alte fonduri, companii sau organizatii non-guvernamentale)?	Nu	
Aveti fapte inscrise in cazierul fiscal?	Nu	
Ati fost vreodata condamnat intr-un dosar penal?	Nu	



este afirma	ctiuni in Fondul Proprietate ativ, va rugam sa mentionat le dvs. directe sau indirecte.	i detalii referitoare	Nu	
Nume	ANDRIES Marius Alin	Semnătură	Hei	
Dată 16	10212024	/		

### **ANDRIEŞ Marius Alin**

Email: alin.andries@gmail.com; marius.andries@mfinante.gov.ro; alin.andries@uaic.ro;

Telefon: 0740317921

Personal website: <a href="https://www.sites.google.com/site/alinandries/">www.sites.google.com/site/alinandries/</a>

## EXPERIENȚĂ PROFESIONALĂ

LNI LINILIN JAINOI	LOIGIANEN
18/02/2019 – prezent	Profesor universitar doctor abilitat, Domeniul Finanțe, Departamentul Finanțe, Monedă și Administrație Publică – Facultatea de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași  Activități de predare la nivelul programelor de licență și master (Microeconomics of Banking; Managementul riscului bancar; Piețele instrumenteler financiare derivate; Advance Topics in Finance and Bank Management; Research methods in Finance; și Metode de cercetare în finanțe)  Activități de cercetare în domeniile: management bancar; intermediere financiară; eficiență bancară; risc sistemic; piețe financiare; politică monetară; și guvernanță corporativă.
16/12/2022 – prezent	Secretar de Stat, Ministerul Finanțelor, Guvernul României  Coordonarea structurilor: Direcția Generală de Politici, Analiză și Cercetare în Domeniul Finanțelor Publice; Direcția Generală de Trezorerie și Datorie Publică; Direcția Generală Relații Financiare Internaționale.
1/09/2021 – prezent	Cercetător științific gradul I — Institutul de Prognoză Economică din cadrul Institutului Național de Cercetări Economice al Academiei Române  Activități de cercetare în domeniile: management bancar; eficiență bancară; risc sistemic; politică monetară; finanțe empirice; prognoză macroeconomică; intermediere financiară; piețe financiare; și guvernanță corporativă.
22/12/2022 – prezent	Membru Consiliul General al Comitetului Național pentru Supravegherea Macroprudențială (CNSM)
22/12/2022 – prezent	Guvernator din partea României:  Banca Asiatică pentru Investiții în Infrastructură (AIIB); Banca pentru Comerț și Dezvoltare a Mării Negre (BCDMN).
05/2016 – prezent	Romanian Country Team Leader – SHARE – Survey of Health, Ageing and Retirement in Europe", European Research Infrastructure Consortium (SHARE-ERIC)
07/2014 – prezent	Coordonator de doctorat domeniul Finanțe – Școala Doctorală de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași
22/12/2022 – 01/05/2023	Guvernator din partea României:  Banca Internațională de Investiții (BII); Banca Internațională de Cooperare Economică (BICE)

03/10/2016 – 18/02/2019	Conferențiar universitar — Facultatea de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași  Activități de predare la nivelul programelor de licență și master (Microeconomics of Banking; Piețele instrumenteler financiare derivate; Credit Risk; Advance Topics in Finance and Bank Management)  Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență bancară; risc sistemic; piețe financiare; politică monetară; și guvernanță corporativă.
20/10/2017 – 20/11/2017	Visiting Research Fellow, Bank of Finland, Institute for Economies in Transition (BOFIT), Finlanda  Activități de cercetare în domeniile: intermediere financiară; management bancar; independența băncilor centrale.
20/07/2015 – 20/01/2016	GO8 European Research Fellow – School of Banking and Finance, University of New South Wales, Sydney, Australia <ul><li>Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență bancară; și guvernanță corporativă.</li></ul>
31/07/2013 - 01/08/2014	SCIEX Research Fellow - Swiss Institute of Banking and Finance, University of St. Gallen, Elveţia  Activităţi de cercetare în domeniile: intermediere financiară; management bancar; riscuri în activitatea bancară; şi guvernanţă corporativă.
01/10/2012 - 03/10/2016	Lector universitar – Facultatea de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași  Activități de predare la nivelul programelor de licență și master ( <i>Microeconomics of Banking; Piețele instrumentelor financiare derivate; Credit Risk</i> )  Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență bancară; piețe financiare; politică monetară; și guvernanță corporativă.
05/01/2012 - 01/04/2012	Visiting Senior Research Fellow, ICMA Centre, Henley Business School, University of Reading, Marea Britanie  Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență și concurență bancară.
01/10/2010 – 30/03/2013	Cercetător Postdoctoral, Academia de Studii Economice din București  Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență și concurență bancară.
03/11/2008 – 01/10/2012	Asistent de cercetare, Facultatea de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași  Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență și concurență bancară.
12/01/2007 – 01/05/2008	Agent de Servicii de Investiții Financiare, SSIF Estinvest, Sucursala Iași  • Activități de intermediere pe piața de capital: stabilirea de strategii de investitii in actiuni si derivate; deschidere conturi de investitii noi și dezvoltarea portofoliu clienti.
01/05/2006 – 31/12/2006	Agent de Servicii de Investiții Financiare, SSIF BROKER, Sucursala Iași  Activități de intermediere pe piața de capital: stabilirea de strategii de investitii in actiuni si derivate; deschidere conturi de investitii noi și dezvoltarea portofoliu clienti.

EDUCAȚIE	
2021	Titlul de Cercetător științific gradul I, Academia Română
2014	Atestat de abilitare Domeniul Finanțe, Academia de Studii Economice din București
2006-2010	Studii universitare de doctorat, Domeniul Finanțe, Universitatea Alexandru Ioan Cuza din Iași, Facultatea de Economie și Administrarea Afacerilor, Școala Doctorală de Economie
2003-2007	Studii universitare de licență, Domeniul Drept, Universitatea Alexandru Ioan Cuza din Iași, Facultatea de Drept
2005-2006	Studii universitare de master, Specializarea Management Financiar Bancar, Universitatea Alexandru Ioan Cuza din Iaşi, Facultatea de Economie şi Administrarea Afacerilor
2001-2005	Studii universitare de licență, Specializarea Bănci și Burse de Valori, Universitatea Alexandru Ioan Cuza din Iași, Facultatea de Economie și Administrarea Afacerilor

### PRESTIGIU PROFESIONAL

Membru în Comisia de "Științe economice și administrarea afacerilor" a Consiliului Național de Atestare a Titlurilor, Diplomelor si Certificatelor Universitare (CNATDCU) - Ministerul Educației și Cercetării (2016 – prezent)

Membru in Comisia de "Știinte sociale și economice" a Consiliului Național al Cercetării Științifice (CNCS) (2017)

Membru fondator: Asociația ERMAS (Economiștilor Români din Mediul Academic din Străinătate) Membru în asociații profesionale: American Finance Association, American Economic Association,

European Economic Association (EEA), European Finance Association (EFA), Financial Management Association (FMA), Society for the Study of Emerging Markets (SSEM)

Membru Editor: Review of Economic and Business Studies

Associate Editor: Romanian Journal of Economic Forecasting; The Review of Finance and Banking; PloS One; Politická ekonomie

PRO	IECTE	DE	CER	CET	ARE
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2022-2024	Country Team Leader – Proiect "SHARE - Survey of Health, Ageing and Retirement in Europe", European Research Infrastructure Consortium (SHARE-ERIC) – "SHARE Wave 10 in 11 countries to maintain EU coverage" Project number: 101052589- EUCOVII,
	European Commission DG EMPLOYMENT
2021-2023	Director – Proiect "Comportamentul de economisire al gospodăriilor - O analiză socio- economică din perspectiva gospodăriilor, băncilor și a autorităților de reglementare", PN-III-P4-ID-PCE-2020-0929
2024 2022	Membru proiect—Proiect "Intervenții Guvernamentale si Stabilitate Financiara", PN-
2021-2022	
	III-P1-1.1-TE-2019-1522
2020-2021	Country Team Leader – Proiect "SHARE - Survey of Health, Ageing and Retirement in Europe", European Research Infrastructure Consortium (SHARE-ERIC) – "Main Survey

SHARE Wave 8", Grant AGREEMENT NUMBER - VS/2020/0313,	<b>European Commission</b>
DC EMPLOYMENT	

- 2018-2020 Director Proiect "Dezvoltarea capacității de inovare și creșterea impactului cercetării de excelență la UAIC", contract nr. 34PFE/19.10.2018
- 2018-2019 Country Team Leader Proiect "SHARE Survey of Health, Ageing and Retirement in Europe", European Research Infrastructure Consortium (SHARE-ERIC) "Supporting the eighth wave of SHARE: preparation of the field-work in several EU member States" Grant AGREEMENT NUMBER VS/2018/0285, European Commission DG EMPLOYMENT.
- 2018–2020 Director Proiect "The Nexus of Financial Access and Financial Stability: The Role of Financial Infrastructure", PN-II-RU-TE-2016-1855, CNCS UEFISCDI
- 2016-2018 Country Team Leader Proiect "SHARE Survey of Health, Ageing and Retirement in Europe", European Research Infrastructure Consortium (SHARE-ERIC) "Extending the coverage of the SHARE survey to all Member States with a minimum sample size, allowing a better monitoring of ageing" Grant AGREEMENT NUMBER VS/2016/0135, European Commission DG EMPLOYMENT.
- 2016-2018 Membru Proiect "Decision Support Solution for Risk Management and Customer Attrition at BT Direct" Bridge-Grant-2016 Number of the Project: PN-III-P2-2.1-BG-2016-0447, CNCS UEFISCDI
- 2014-2017 Membru Proiect "Creating an International Semester for Master Programmes in Quantitative Finance" (INTQUANT)", Proiect 2014-1-AT01-KA203-001029, Erasmus+ Programme of the European Union (Strategic Partnerships)
- 2015–2017 Director Proiect "Banking Risk and Financial Stability in Emerging Economies: The Role of Governance and Regulation", PN-II-RU-TE-2014-4-0443, CNCS UEFISCDI
- 2015-2017 Membru Proiect "How Banking Competition, Efficiency and Stability Evolve During the Crisis in Europe: An Agent Principal Approach", PN-II-RU-TE-2014-4-0291
- 2015-2016 Principal Investigator Grant RG142898/2015, Scheme: Group of Eight Australia (GO8) / European Fellowships
- 2014–2015 Director Proiect "Banks performance and stability across CEE", GI-2014-10, Grants for Young Researchers Alexandru Ioan Cuza University of Iaşi
- 2014–2015 Principal Investigator "Bank Risk Taking across Central and Eastern European Countries: The Role of Home and Host Country Regulation and Supervision (BaRiTReg)", Sciex-NMSch (Project Code 12.309/2013)
- 2012–2014 Membru "CEE banking sector stability after the reform of the European financial supervision architecture", Jean Monnet Programme 530069-LLP-2012-CZ-AJM-RE
- 2008–2010 Membru Proiect "Studies of Competitiveness of Small and Medium Enterprises Sector in view of Local and Regional Sustainable Development through Economic and Financial Policies" (STUD\_COMP\_IMM), PNCDI II

### Cărți științifice

- Andrieș A.M., Melnic F., Pleșcău I., Sprincean N. *Riscuri bancare și stabilitate financiară. Rolul guvernanței și al reglementărilor*, 2017, Editura Universității Alexandru Ioan Cuza Iași, ISBN: 978-606-714-379-9
- Cocriş V., Sireteanu E., Andrieş A.M., *Activitatea Bancară și Integrarea Monetară Europeană*, Editura Universității "Alexandru Ioan Cuza", Iași, 2013, ISBN: 978-973-703-871-5
- Andrieș A.M., Performanța Bancară. Analiza profitabilității, competiției și eficienței activității

- bancare, Editura ASE Bucuresti, 2013, ISBN 978-606-505-651-0
- Vasile Cocriş, Alin Marius Andrieş, *Managementul riscurilor şi al performanţelor bancare*, Wolters Kluwer, Bucureşti, 2010, ISBN 978-606-8201-27-6
- Prisacariu Maria, Ursu Silviu, Andrieș Marius Alin, *Piețe și instrumente financiare*, Editura Universității "Alexandru Ioan Cuza", Iași, 2008, ISBN: 978-973-703-391-8

### Capitole în volume științifice

- Andrieș A.M., Sprincean N., Ongena S. (2020) The Effects of the COVID-19 Pandemic Through the Lens of the CDS Spreads, în Billio, M., Varotto, S. (Ed.) A New World Post COVID-19 Lessons for Business, the Finance Industry and Policy Makers, Ca' Foscari University Press, Venice, Pages: 85-96, http://doi.org/10.30687/978-88-6969-442-4
- Loretti I. Dobrescu, Andrieș A.M. (2019) *The link to the past and the post-communist welfare state*. în Börsch-Supan et al. (Ed.), **Health and socio-economic status over the life course**, Walter de Gruyter, Munich, Pages: 187–196, DOI: https://doi.org/10.1515/9783110617245-019

### Publicații în reviste de specialitate (selecție)

- Andrieș A.M., Chiperi A., Ongena S., Sprincean N. (2024) External Wealth of Nations and Systemic Risk, Journal of Financial Stability, 70: 101192
- Andrieş A.M., Walker S. (2023) When the message hurts: The unintended impacts of nudges on saving, Journal of Comparative Economics, 51(2): 439-456
- Andrieş, A. M., & Sprincean, N. (2023). *ESG Performance and Banks' Funding Costs*. **Finance Research Letters**, 54: 103811.
- Aevoae G.M., Andrieş, A. M., Ongena, S., Sprincean, N. (2023) ESG and Systemic Risk, Applied Economics, 55(27): 3085-3109.
- Andrieş A.M., Podpiera A., Sprincean N. (2022) *Central Bank Independence and Systemic Risk*, **International Journal of Central Banking** 18(1): 81-150.
- Andrieş A.M., Ongena S., Sprincean N., Tunaru R. (2022) Risk Spillovers and Interconnectedness between Systemically Important Institutions, Journal of Financial Stability 58: 100963.
- Andrieş A.M., Balutel D. (2022) *The impact of national culture on systemic risk*, **Economic Systems**, 100972
- Andrieş, A. M., Melnic, F., Sprincean, N. (2021). *The Effects of Macroprudential Policies on Credit Growth*. **The European Journal of Finance**. https://doi.org/10.1080/1351847X.2021.1939087
- Andrieș A.M., Ongena S., Sprincean N., (2021) *The COVID-19 pandemic and sovereign bond risk,* **North American Journal of Economics and Finance**, 58: 101527
- Andrieş A.M., Sprincean, N. (2021) Cyclical Behavior of Systemic Risk in the Banking Sector, Applied Economics, 53(13): 1463-1497
- Andrieş A.M., Nistor S., Sprincean N., Ongena S. (2020) *On Becoming an O-SII ("Other Systemically Important Institution")*, **Journal of Banking & Finance**, 111: 105723
- Andrieş A.M., Balutel, D., Ihnatov, I., Ursu, S. (2020) The nexus between corporate governance, risk taking, and growth, **PLOS One**, 15(2): e0228371
- Andrieş A.M., Nistor, S. (2018) Systemic Risk and Foreign Currency Positions of Banks: Evidence from Emerging Europe, Eastern European Economics, 56(5): 382-421
- Andrieş A.M., Melnic F., Nistor S. (2018) Effects of Macroprudential Policy on Systemic Risk and Bank Risk Taking, Czech Journal of Economics and Finance, 68(3): 202-244

- Andrieş A.M., Capraru B.S., Nistor S. (2018) *Corporate Governance and Efficiency in Banking: Evidence from Emerging Economies*, **Applied Economics**, 50(34-35): 3812-3832
- Andrieş A.M., Fischer A., Yesin P. (2017) The impact of international swap lines on stock returns of banks in emerging markets, **Journal of Banking & Finance**, 75: 215-234.
- Andrieş A.M., Brown M. (2017) Credit booms and busts in emerging markets: The role of bank governance and regulation, **Economics of Transition**, 25(3): 377-437.
- Andrieș A.M., Capraru B., Ihnatov I., Tiwari A.K. (2017) The Relationship between Exchange Rates and Interest Rates in a Small Open Emerging Economy: The case of Romania, Economic Modelling, 67: 261-274
- Andrieş A.M., Nistor S. (2016) Systemic risk, corporate governance and regulation of banks across emerging countries. Economics Letters, 144: 59-63
- Andrieș A.M., Ihnatov I., Tiwari A.K. (2016) Comovement of exchange rates: A wavelet analysis, Emerging Markets Finance and Trade, 52(3): 574-588
- Paraschiv F., Mudry P.A., Andrieş A.M. (2015) Stress-testing for portfolios of commodity futures. **Economic Modelling**, 50: 9-18
- Andrieș A.M., Ihnatov I., Tiwari A.K. (2014) Analyzing time-frequency relationship between interest rate, stock price and exchange rate through continuous wavelet. **Economic Modelling**, 41: 227-238
- Andrieş A.M., Capraru B. (2014) The nexus between competition and efficiency: the European banking industries experience. International Business Review, 23(3): 566-579
- Andries A.M., Capraru B. (2014). Convergence of Bank Efficiency in Emerging Markets: The Central And Eastern European Countries' Experience. Emerging Markets Finance and Trade, 50(4): 9-30
- Andrieș A.M., Mutascu M., Tiwari A.K. (2013) Decomposing time-frequency relationship between producer price and consumer price indices in Romania through wavelet analysis, **Economic Modelling**, 31(2): 151-159
- Andrieș A.M., Capraru B. (2013) Impact of Financial Liberalization on Banking Sectors Performance from Central and Eastern European Countries, PLoS ONE 8(3): e59686.
- Andrieș A.M. (2011) The determinants of bank efficiency and productivity growth in the Central and Eastern European banking systems, Eastern European Economics, 49(6): 39–60
- Andrieş A.M., Cocris V. (2010) A Comparative Analysis of the Efficiency of Romanian Banks, Romanian Journal of Economic Forecasting, 13(4): 54-75

### Prezentări la conferințe și seminarii științifice (selecție)

- 2023 1st Elsevier Finance Conference; IMAEF 2023; FEBS 2023; ERMAS 2023; GEBA 2023
- 2022 University of Zurich; 37th Meeting of the European Economic Association EEA 2022; WEAI 2022; XXIV Applied Economics Meeting 2022, IMAEF 2022; FIBA 2022
- 2021 Annual Congress of the European Economic Association; IFABS 2021 Oxford Conference; FEBS 2021; ICMAIF 2021; EEFS 2021; 2021 INFER Annual Conference; 11th Biennial Conference of the Czech Economic Society
- 2020 FMA Annual Meeting; 2020 Virtual Annual Congress of the European Economic Association; Western Economic Association International Virtual 95rd Annual Conference
- 7th Bordeaux Workshop in International Economics and Finance; 2019 FMA Annual Meeting; EFMA 2019 Annual Meeting; 34th Annual Congress of the European Economic Association; 2019 ASSA Annual Meeting; Academia Română Filiala Iași
- 2018 FMA Annual Meeting; ERMAS; IBEFA Summer Conference; FIBA, Banca Națională a României; Academia Română Institutul de Economie Mondială

- 2017 Universitatea Babes-Bolyai Cluj; ERMAS; Annual Conference of the Multinational Finance Society; Croatian National Bank; Eastern Finance Association Annual Meeting; Chicago Financial Institutions Conference
- 2016 Portsmouth-Fordham Conference on Banking & Finance; ERMAS; EuroConference; Romanian Financial Supervisory Authority; Eastern Finance Association Annual Meeting
- The 28th Australasian Finance and Banking Conference; The 30th Annual Congress of the European Economic Association, Second Yale Program on Financial Stability Annual Conference; SNB-BIS-CEPR-FRBD Conference; Midwest Finance Association Annual Meeting,
- 2014 Bank of Albania; Swiss National Bank; International Risk Management Conference
- 2013 Annual Australasian Finance and Banking Conference; IV World Finance Conference; International Risk Management Conference
- 2012 EuroConference; FMA European Conference, IFABS Conference
- 2011 EuroConference; EFMA Annual Conference
- 2010 "Tor Vergata" Conference on Money, Banking and Finance; EWG-EPA; Global Finance Conference

### **ABILITĂȚI**

Cunostințe PC: STATA, E-VIEWS, LIMDEP

Limbi străine: Engleza

Marius Alin Andrieș Ministerul Finanțelor B-dul Libertății, nr.16, sector 5, București, cod 050706, România marius.andries@mfinante.gov.ro

15 Februarie 2024

Către: Acţionarii Fondul Proprietatea S.A.

Comitetul Reprezentanţilor

Strada Buzeşti, nr. 76-80, clădirea Premium Point, etajele 7-8, sector 1,

Bucureşti, cod poştal 011017, România

Stimați acționari,

Prin prezenta scrisoare de intenție, doresc să îmi exprim intenția de a candida pentru poziția de Membru al Comitetului Reprezentanților Fondul Proprietatea S.A. În această scrisoare vă prezint motivele, punând accent pe pregătirea și experiența mea profesională, sintetizată în peste 18 ani de pregătire continuă.

În calitate de profesor universitar în domeniul Finanțe, cu activități de cercetare și predare la Universitatea Alexandru Ioan Cuza din Iași, am acumulat competențe și cunoștințe de specialitate în domenii precum intermediere financiară, management bancar, piețe financiare și guvernanță corporativă. Ca cercetător științific la Institutul de Prognoză Economică din cadrul Institutului Național de Cercetări Economice al Academiei Române, am contribuit la dezvoltarea cunoștințelor în domeniul financiar și economic, având un impact semnificativ asupra modelelor de prognoză macroeconomice și a cercetărilor empirice.

În calitate de Secretar de Stat la Ministerul Finanțelor am coordonat activitatea unor direcții relevante domeniului de activitate a Fondului Proprietatea, astfel am dobândit o înțelegere profundă a politicilor financiar-fiscale, a managementului datoriei publice și a relațiilor financiare internaționale, experiență care poate oferi un suport de calitate în Comitetul Reprezentanților. În plus, experiența mea în calitate de Guvernator în instituții

financiare precum Banca Asiatică pentru Investiții în Infrastructură și Banca pentru Comerț și Dezvoltare a Mării Negre, reflectă gândirea mea strategică și abilitățile mele de comunicare eficientă. Alături de acestea, implicarea mea activă în Comitetul General al Comitetului Național pentru Supravegherea Macro prudențială evidențiază capacitatea mea de a colabora și de a conduce proiecte complexe în domeniul economic și financiar.

Aceste competențe se aliniază cu cerințele și nevoile specifice pentru funcția de membru în Comitetul Reprezentanților al Fondul Proprietatea SA. Sunt ferm convins că experiența mea extinsă și diversificată în domeniul financiar, atât academică, cât și practică în instituții de prestigiu din România și din străinătate este utilă în dezvoltarea Fondului Proprietatea, cu precădere în contextul actual caracterizat de necesitatea regândirii viitorului Fondului.

Sunt determinat să-mi aduc contribuția activă în cadrul Comitetului Reprezentanților Fondul Proprietatea SA și să promovez interesele Acționarilor într-un mod responsabil și orientat spre performanță.

Atașez prezentei CV-ul meu, rămânând la dispoziția dumneavoastră pentru eventuale informații suplimentare..

Cu deosebită considerație,

Andrieș Marius Alin